2020 TAX RETURN





November 10, 2021

Community Foundation of the North State 1335 Arboretum Drive Suite Ste B Redding, CA 96003

Dear Client:

Your 2020 Federal Return of Organization Exempt from Income Tax will be electronically filed with the Internal Revenue Service upon receipt of a signed Form 8879-EO - IRS e-file Signature Authorization. No tax is payable with the filing of this return.

Your 2020 California Exempt Organization Annual Information Return will be electronically filed with the State of California upon receipt of a signed Form 8453-EO. No tax is payable with the filing of this return.

Enclosed is your California Registration/Renewal Fee Report to the Attorney General. The original should be signed at the bottom of page one. There is a fee due of \$150 payable by November 15, 2021. Make the check or money order payable to "Attorney General's Registry of Charitable Trusts" and mail your California report on or before November 15, 2021 to:

REGISTRY OF CHARITABLE TRUSTS P.O. BOX 903447 SACRAMENTO, CA 94203-4470

Please be sure to call us if you have any questions.

Sincerely,

Kristel Maikranz, CPA

Form 8879-EO	IRS <i>e-file</i> Signature Authorization for an Exempt Organization	OMB No. 1545-0047
Department of the Treasury Internal Revenue Service	For calendar year 2020, or fiscal year beginning <u>7/01</u> , 2020, and ending <u>6/30</u> , 20 <u>2</u> ► Do not send to the IRS. Keep for your records. ► Go to www.irs.gov/Form8879EO for the latest information.	⁰²¹ 2020
Name of exempt organization or per	son subject to tax	axpayer identification number
COMMUNITY FOUNDAT		8-0242276
Name and title of officer or person s		
KERRY CARANCI	CEO rn and Return Information (Whole Dollars Only)	
Check the box for the retur check the box on line 1a, 2 leave line 1b, 2b, 3b, 4b, 5	n for which you are using this Form 8879-EO and enter the applicable amount, if a a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line for the return being filed b, 6b, or 7b, whichever is applicable, blank (do not enter -0-). But, if you entered -0 Do not complete more than one line in Part I.	with this form was blank, then
1 a Form 990 check here	► X b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b 8,546,295.
2 a Form 990-EZ check h		2b
3 a Form 1120-POL chec		
4a Form 990-PF check h		
5 a Form 8868 check her		
6 a Form 990-T check he		
7 a Form 4720 check her	e… ► b Total tax (Form 4720, Part III, line 1)	
Part II Declaration a	nd Signature Authorization of Officer or Person Subject to Tax	
Under penalties of perjury, I	declare that X I am an officer of the above organization or \Box I am a person s	subject to tax with respect to
processing the return or refur initiate an electronic funds w of the federal taxes owed o U.S. Treasury Financial Ag financial institutions involve inquiries and resolve issue	e IRS (a) an acknowledgement of receipt or reason for rejection of the transmission nd, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its desi- ithdrawal (direct debit) entry to the financial institution account indicated in the tax prepar on this return, and the financial institution to debit the entry to this account. To revo ent at 1-888-353-4537 no later than 2 business days prior to the payment (settleme ed in the processing of the electronic payment of taxes to receive confidential inform s related to the payment. I have selected a personal identification number (PIN) as ne consent to electronic funds withdrawal.	gnated Financial Agent to ation software for payment oke a payment, I must contact the ent) date. I also authorize the mation necessary to answer
PIN: check one box only		
X I authorize <u>AGT CF</u>		50418 as my signature r five numbers, but ot enter all zeros
on the tax year 2020 elec (ies) regulating charitie disclosure consent scre	ctronically filed return. If I have indicated within this return that a copy of the return is beir is as part of the IRS Fed/State program, I also authorize the aforementioned ERO t seen.	ng filed with a state agency o enter my PIN on the return's
electronically filed return	subject to tax with respect to the organization, I will enter my PIN as my signature rn. If I have indicated within this return that a copy of the return is being filed with a IRS Fed/State program, I will enter my PIN on the return's disclosure consent scre	a state agency(ies) regulating
Signature of officer or person subject	Date ►	
Part III Certification	and Authentication	
ERO's EFIN/PIN. Enter you number (EFIN) followed by	rr six-digit electronic filing identification your five-digit self-selected PIN	68084455195 Do not enter all zeros
I certify that the above nume I am submitting this return in Providers for Business Ret	ric entry is my PIN, which is my signature on the 2020 electronically filed return indicated accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Aut urns.	above. I confirm that horized IRS <i>e-file</i>
ERO's signature	Date ►	
	ERO Must Retain This Form – See Instructions	

Date Accept	pted											THIS	FOF	RM TO THE	FTB
TAXABLE	YEAR	Califor	nia e-	file Re	eturn	Autho	rizat	tion for	r					FOF	
202	0	Exemp	t Orga	anizat	ions									8453	-EO
Exempt Organ													ying nu		
		UNDATION										68-	0242	2276	
Part I		nic Return Ir												10 510	010
		ceipts (Form 19												17,510,	
	-	come (Form 19 s and disburse												<u>8,546,</u> 9,395,	
			-							• • • • • • • •			`	9,393,	940.
Part II	Settle	Your Accou	nt Elect	ronically	/ for Ta	xable Ye	ar 202	0							
4	Electronic	funds withdraw	wal 4a	Amount				1b Withdra	awal da	ate (mm	/dd/yy	уу)			
Part III	Bankir	ng Informati	on (Have	you verifie	ed the ex	empt orgar	ization	's banking i	nforma	ation?)					
	ing numb														
	ount numb					_	7 Туре	e of account	:	Checki	ng		Savir	ngs	
Part IV	Declar	ation of Offi	icer												
		npt organization mount listed or		nt to be se	ttled as c	lesignated	in Part	II. If I check	< Part	II, Box 4	1, I au	thoriz	e an e	electronic fun	ds
organization Tax Board for the fee statements	n's return I (FTB) do I liability a be transm	of the exempt is true, correct, es not receive and all applicab hitted to the FTB delayed, I author	and compl full and ti ble interes by the ER	ete. If the e mely paym t and pena RO, transmit	exempt org nent of th alties. I au tter, or int	ganization is e exempt o uthorize the ermediate s	filing a organiza e exemp ervice p	balance due ation's fee li ot organizati rovider. If the ediate servi	e returi ability ion ret e proc	n, I unde , the exe turn and essing o	rstand empt c accon f the e	that if organi: npany xempt	the F zatior ving so t orga	ranchise n will remain l chedules and nization's	iable
Sign	▶							CEO							
Here	Sigi	nature of officer				Date	1	Title							
Part V	Declar	ation of Ele	ctronic	Return C)riginat	or (FRO)	and F	Paid Pren	arer	Soo inc	tructio	nc			
the best of organizatic officer's sig forms and Authorized exempt org under pena	f my know on's return gnature o information d e-file Pro- ganization alties of p s, and to f	e reviewed the wledge. (If I an n. I declare, ho n form FTB 84 on that I will fil oviders. I will k return is filed, w perjury, I declar the best of my wledge.	n only an wever, tha 53-EO bel le with the eep form rhichever is re that I ha	intermedia at form FTR fore transme FTB, and FTB 8453- s later, and ave examin	te service B 8453-E nitting this I have fo EO on fil I will mak ned the a	e provider, O accurate s return to illowed all o e for four y e a copy av bove exem	I under ly reflect the FTE other re vears fro ailable f pt orga	stand that I cts the data 3; I have pro quirements om the due to the FTB up nization's re	am n on the ovided descr date o pon rec eturn a	ot respo e return the org ibed in F of the re quest. If and acco	nsible) I hav anizat TB Pu turn of I am al ompan	for reve obt ion of ub. 13 r four lso the ying s	eviewi ained ficer 45, 2 years paid schedi	ing the exemp I the organiza with a copy of 020 Handbool s from the dat preparer, ules and	ot tion f all k for e the
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	ERO's						Date		Check also p	oaid 🗙	Check self-				
ERO	signature	2		PAS AND					prepa	rer A	emplo			01429203	
Must	Firm's na if self-en	ame (or yours		COURT S		ORS						Firm's		8-0146027	,
Sign	and addr		REDDIN		1						CA	ZIP co		<u>5 014002</u> 7 5001	
		, I declare that I ha	ve examined	the above org					d staten	nents, and		est of n			they
are true, corre	ect, and con	plete. I make this	declaration b	based on all i	nformation (of which I hav	e knowled	lge.							
	Pai							Date			. : #		Pai	id preparer's PTIN	
Paid	pre sigr	parer's nature								Check self-e	t if mployed				
Preparer	r 🗌											Firm's	FEIN		
Must Sign	(or	n's name yours if self-													
Jigh	emp add	oloyed) and ress										ZIP co	de		
	Notice	get FTB 1131												FTB 8453-EO	2020

Form	99	0
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Return of 0	Organization	Exempt From	Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

Open to Public

OMB No. 1545-0047 2020

Depa Inter	artment of t nal Revenu	the Treasury le Service	•		enter social secu w.irs.gov/Form9						n.		Inspection	lic
Α	For the	2020 calen	dar year, or tax					20, and				,	20 2021	
В	Check if a	pplicable:	С			-					D Employ		fication number	
	Addre	Address change COMMUNITY FOUNDATION OF THE NORTH STATE						68-	02422	276				
		Name change 1335 ARBORETUM DRIVE STE B							E Telephone number					
	Initia	return	REDDING,	CA 960	03						530	-244-	-1219	
		eturn/terminated											1019	
		nded return									G Gross r	eceipts 🕏	\$ 17,510,	010
		cation pending	F Name and add	lress of princi	pal officer: VED		NCT			H(a) Is this	a group retur			X No
		oution ponung	SAME AS C	' ABOVE	KER	IRI CARA	INCI			H(b) Are all	l subordinates " attach a list	included		No
ī	Тах-ехе	empt status:	X 501(c)(3)	501(c) (nsert no.)	4947(a)(1) or	527	If "No,	" attach a list	. See inst	tructions	
J			TPS://CFN			13011110.7	+0+7 (u)(1) 01	027	H(a) Group	exemption nu	umber Þ		
<u>к</u>		organization:	X Corporation	Trust	Association	Other ►		L Year of	fformat	(1)			egal domicile: CA	
Pa		Summar		Trusi	Association	Other			Tormat	ION: 200				
Га			y ibe the organiza	ation's mis	sion or most	significant a	activities.T	יעד דו	חאוזר			דכ סו		DV
	D		CTING PEO								FROMUT	<u>L) FI</u>		<u> </u>
JCe														
Governance	_													
ver	2 C	heck this bo	ox ► if the	organizati	ion discontinu	ed its opera	ations or d	lisposed	l of mo	ore than 2	25% of its	net ass	sets.	
Go	3 N		oting members									3		16
s &			dependent voti									4		16
tie			r of individuals									5		7
Activities &			r of volunteers									6		50
Ac			ed business rev									7a		0.
	b N	et unrelated	d business taxa	ble income	e from Form S	90-T, Part	I, line 11.			-		7b		0.
			=								Prior Year		Current Ye	
e			and grants (Pa								5,050,4		6,240	
enu		-	vice revenue (P		Q .						616,1			,560.
Revenue	 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 							,			1,536			
ш											192,1			<u>,099.</u>
		12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (/									6,442,993.		8,546	
		13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4)						-,,,			8,440,808.			
											504		605	
se	15 S		er compensatio		-				-		594,4	164.	625	,762.
ense	16a P		fundraising fee							·				
Expenses	b To	otal fundrai	sing expenses	(Part IX, c	olumn (D), lin	e 25) 🕨 🔄		378,0)24.					
ш	17 O	ther expens	ses (Part IX, co	lumn (A),	lines 11a-11d	, 11f-24e)					539,9	983.	329	,378.
	18 To	otal expens	es. Add lines 1	3-17 (mus	t equal Part I)	K, column (A	A), line 25	;)		. [5,762,9	975.	9,395	,948.
	19 R	evenue less	s expenses. Su	btract line	18 from line	12					680,0)18.	-849	,653.
or ces										Beginni	ng of Currer		End of Ye	
Net Assets or Fund Balances	20 To		(Part X, line 16								3,285,0)48.	37,762	,900.
Ase	21 To	otal liabilitie	es (Part X, line	26)							723,2	294.	938	,132.
Pun	22 N	et assets o	r fund balances	. Subtract	line 21 from I	ine 20				. 32	2,561,7	/54.	36,824	,768.
Pa	irt II	Signatu	re Block								, ,		,	
			eclare that I have ex arer (other than offic	amined this re	eturn, including ac	companying sch	nedules and s	tatements.	, and to	the best of n	ny knowledge	and belie	ef, it is true, correct	, and
comp	plete. Decla	aration of prepa	arer (other than offic	er) is based o	n all information o	f which prepare	er has any kno	owledge.	-					
Sig	ŋn	Signatu	are of officer							Da	ate			
He	re	► KER	RY CARANCI	1						CEO				
		Туре о	r print name and title	3										
		Print/Type	oreparer's name		Preparer's sign	nature		Date	e		Check	if ^F	PTIN	
Pai	id	KRISTI	EL MAIKRAN	IZ, CPA							self-employ	ed]	P01429203	
	eparer	Firm's name		•	D ADVISOR	S						·		
Us	e Only	Firm's addr		COURT S							Firm's EIN	▶ 68-	-0146027	
	-		REDDI		96001						Phone no.	(530		81
May	y the IRS	S discuss th	nis return with t			e? See ins	tructions .							No

BAA For Paperwork Reduction Act Notice, see the separate instructions.

	990 (2020) COMMUNITY FOUNDATION OF THE NORTH STATE	68-0242276	Page 2
Par			37
1	Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission:		Χ
1	THE FOUNDATION PROMOTES PHILANTHROPY BY CONNECTING PEOPLE WHO CAR	E WITH CAUSES	ጥሀለጥ
	MATTER.	E WIIII CROSES	
2	Did the organization undertake any significant program services during the year which were not listed on the price	or	
	Form 990 or 990-EZ?	Yes	Х Ио
-	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program ser If "Yes," describe these changes on Schedule O.	vices? Yes	X No
4	Describe the organization's program service accomplishments for each of its three largest program servic Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations and revenue, if any, for each program service reported.	ces, as measured by e s to others, the total e:	expenses. xpenses,
4 a	(Code:) (Expenses \$ 8,601,175. including grants of \$ 8,440,808.) (Reference)	evenue \$ 61	9,560.)
	ASSET DEVELOPMENT AND GRANT MAKING- SERVING ALL OF SHASTA, SISKIY		
	COUNTIES. THE COMMUNITY FOUNDATION HAS MORE THAN 150 PHILANTHROPI		
	ASSETS OF MORE THAN 32 MILLION DOLLARS. THE COMMUNITY FOUNDATION		
	SCHOLARSHIPS, AND LOANS TO ADDRESS LOCAL NEEDS. THE COMMUNITY FOU		
	<u>REGIONAL CENTER FOR PHILANTHROPY PROVIDING DONORS SIMPLE AND EFFE</u> LOCALLY.	CTIVE WAYS TO	GIVE
4 b		evenue \$)
	OTHER_PROGRAMS - SEE_SCHEDULE_O		
		~	
4 c		evenue \$)
	WOMEN'S FUND- THIS PROGRAM SUPPORTS THE EFFORTS AND ORGANIZATIONS		THE
	LIVES OF WOMEN, CHILDREN, AND THEIR FAMILIES IN THE GREATER REDDI	NG AREA.	
ام ا ر	Other program services (Describe on Schedule O.) SEE SCHEDULE O		
40	I Other program services (Describe on Schedule O.)SEESCHEDULEO(Expenses \$ 56,790. including grants of \$) (Revenue \$)
4 ค	Total program service expenses ► 8,804,987.		/
		Form	990 (2020)

Form 990 (2020) COMMUNITY FOUNDATION OF THE NORTH STATE Part IV Checklist of Required Schedules

68-0242276	Page
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3

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If 'Yes,' complete Schedule C, Part l</i>	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If 'Yes,' complete Schedule D, Part I</i>	6	Х	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If 'Yes</i> ,' <i>complete Schedule D, Part III.</i>	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If 'Yes,' complete Schedule D, Part IV</i>	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If 'Yes,' complete Schedule D, Part V.	10	Х	
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI.	11 a	Х	
t	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
c	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
c	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
e	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f	Х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	12a	Х	
t	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If 'Yes,' complete Schedule F, Parts II and IV</i>	15		Х
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If 'Yes,' complete Schedule F, Parts III and IV</i>	16		Х
	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I See instructions.	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,'			
20a	complete Schedule G, Part III Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	19 20a		X X
	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			1
BAA	domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21	X 990	(2020)

Form 990 (2020) COMMUNITY FOUNDATION OF THE NORTH STATE

Pa	rt IV	Checklist of Required Schedules (continued)	0		- 5 -
				Yes	No
22	Did th colum	ne organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, nn (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22	Х	
23	and fo	e organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current ormer officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete</i> <i>dule J</i>	23		Х
24 ;	the la	e organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of as day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and polete Schedule K. If 'No, 'go to line 25a	24a		Х
I	b Did th	ne organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
(e organization maintain an escrow account other than a refunding escrow at any time during the year to defease ax-exempt bonds?	24c		
(d Did th	ne organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	a Secti trans	on 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit action with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
I	that th	organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and ne transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete dule L, Part I	25b		Х
26	Did th forme or far	ne organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or er officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity nily member of any of these persons? <i>If 'Yes,' complete Schedule L, Part II</i>	26		х
27	emplo meml	ne organization provide a grant or other assistance to any current or former officer, director, trustee, key oyee, creator or founder, substantial contributor or employee thereof, a grant selection committee ber, or to a 35% controlled entity (including an employee thereof) or family member of any of these ons? If 'Yes,' complete Schedule L, Part III.	27		Х
	instru	he organization a party to a business transaction with one of the following parties (see Schedule L, Part IV ctions, for applicable filing thresholds, conditions, and exceptions):			
i		rent or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If ' complete Schedule L, Part IV	28a		Х
	o A fan	nily member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV.	28b		Х
(c A 359 Yes,'	% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If complete Schedule L, Part IV.	28c		Х
29	Did th	ne organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		Х
30	Did th contri	ne organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation ibutions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did th	ne organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		Х
32	Did th <i>Sche</i>	e organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete dule N, Part II.	32		Х
33	Did th 301.7	e organization own 100% of an entity disregarded as separate from the organization under Regulations sections (701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
34		the organization related to any tax-exempt or taxable entity? <i>If 'Yes,' complete Schedule R, Part II, III, or IV,</i> Part V, line 1	34	Х	
35 a	a Did th	ne organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
I	b If 'Ye entity	s' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled vithin the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	Section organ	on 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related nization? If 'Yes,' complete Schedule R, Part V, line 2	36		Х
37	Did th treate	e organization conduct more than 5% of its activities through an entity that is not a related organization and that is a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>	37		Х

38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b Note: All Form 990 filers are required to complete Schedule O	and 19?	38	Х	
Part V Statements Regarding Other IRS Filings and Tax Compliance		•		
Check if Schedule O contains a response or note to any line in this Part V				
			Yes	No
1 a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1 a	2			
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1k	0 0			
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?				

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Form 990 (2020) COMMUNITY FOUNDATION OF THE NORTH STATE 68-0242	276	F	Page 5
Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
		Yes	No
 2 a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2 a 			
	7		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 b	X	
Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			V
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?			X
b If 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation on Schedule 0</i>	3b)	<u> </u>
4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b If 'Yes,' enter the name of the foreign country►	_		
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	_		v
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			X X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			<u> </u>
c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 0		<u> </u>
6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	l	Х
b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?.	6b	,	
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and			
services provided to the payor?	7a		Х
b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b)	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Х
d If 'Yes,' indicate the number of Forms 8282 filed during the year			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		_	Х
q If the organization received a contribution of qualified intellectual property, did the organization file Form 8899			
as required?	7 g	I	
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			V
organization have excess business holdings at any time during the year?	8		Х
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?		-	
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b)	
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	_		
11 Section 501(c)(12) organizations. Enter:	_		
a Gross income from members or shareholders			
b Gross income from other sources (Do not net amounts due or paid to other sources			
against amounts due or received from them.)			
12 a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	1	
b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b	_		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state?	13a		
Note: See the instructions for additional information the organization must report on Schedule O.			
 b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans. 13b 			
c Enter the amount of reserves on hand			
14a Did the organization receive any payments for indoor tanning services during the tax year?		-	Х
b If 'Yes,' has it filed a Form 720 to report these payments? <i>If 'No,' provide an explanation on Schedule O</i>	14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		Х
If 'Yes,' see instructions and file Form 4720, Schedule N.			
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If 'Yes,' complete Form 4720, Schedule O.	16		X

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Par	t VI	Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b be a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or change Schedule O. See instructions.	low, ges d	and on	for
		Check if Schedule O contains a response or note to any line in this Part VI.			. Х
Sec	tion /	A. Governing Body and Management			
				Yes	No
1 a	If the	the number of voting members of the governing body at the end of the tax year 1a 16 re are material differences in voting rights among members e governing body, or if the governing body delegated broad rity to an executive committee or similar committee, explain on Schedule O.			
ł		the number of voting members included on line 1a, above, who are independent 1b 16			
2		ny officer, director, trustee, or key employee have a family relationship or a business relationship with any other r, director, trustee, or key employee?	2		X
3	Did th of off	e organization delegate control over management duties customarily performed by or under the direct supervision icers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did th	ne organization make any significant changes to its governing documents			
	since	the prior Form 990 was filed?	4		Х
5	Did th	ne organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6		ne organization have members or stockholders?	6		Х
7 a		e organization have members, stockholders, or other persons who had the power to elect or appoint one or more bers of the governing body?	7a		Х
ł		ny governance decisions of the organization reserved to (or subject to approval by) members, holders, or persons other than the governing body?	7 b		х
8		e organization contemporaneously document the meetings held or written actions undertaken during the year by llowing:			
ā	The g	joverning body?	8 a	Х	
k	Each	committee with authority to act on behalf of the governing body?	8 b	Х	
9	ls the organ	ere any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the nization's mailing address? If 'Yes,' provide the names and addresses on Schedule Q	9		Х
Sec	tion I	B. Policies (This Section B requests information about policies not required by the Internal Re	vent	le Co	ode.)
				Yes	No
		ne organization have local chapters, branches, or affiliates?	10 a		Х
ł		' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their ons are consistent with the organization's exempt purposes?	10 b		
		e organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11 a	Х	
		ribe in Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O			
		ne organization have a written conflict of interest policy? If 'No,' go to line 13	12a	Х	
	to cor	officers, directors, or trustees, and key employees required to disclose annually interests that could give rise nflicts?	12b	Х	
C	Sche	e organization regularly and consistently monitor and enforce compliance with the policy? <i>If 'Yes,' describe in dule O how this was done</i> SEE.SCHEDULE.Q	12 c	Х	
13		ne organization have a written whistleblower policy?	13	X	<u> </u>
14		ne organization have a written document retention and destruction policy?	14	Х	
15	perso	e process for determining compensation of the following persons include a review and approval by independent ons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
		organization's CEO, Executive Director, or top management official. SEE SCHEDULE. O.	15a	Х	
ł		r officers or key employees of the organizations' to line 15a or 15b, describe the process in Schedule O (see instructions).	15b		X
16 a		ne organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Ile entity during the year?	16 a		X
ł	partic	s,' did the organization follow a written policy or procedure requiring the organization to evaluate its ipation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
~	organ	nization's exempt status with respect to such arrangements?	16 b		
		C. Disclosure			
		ne states with which a copy of this Form 990 is required to be filed ► <u>CA</u>			
18	availa	on 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 50 ble for public inspection. Indicate how you made these available. Check all that apply. Nown website X Upon request Other <i>(explain on Schedule O)</i>	01(c)(3)s or	ıly)
19	Descrit	pe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements availa plic during the tax year. SEE SCHEDULE O	ble to		
20	State	the name, address, and telephone number of the person who possesses the organization's books and records ►			

RATANN	WILSON	1335	ARBORETUM	DRTVE	SUITTE	R	REDDING	CA	96003	530.	-244-	-121	9
TATTIMIN	MITTOOM	T J J J J	THOULD TOP		DOTID		NEDDINO		20003	550	277		

Form 990 (2020) COMMUNITY FOUNDATION OF THE NORTH STATE	68-0242276	Page 7
Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highe Independent Contractors	st Compensated Employee	es, and
Check if Schedule O contains a response or note to any line in this Part VII	· · · · · · · · · · · · · · · · · · ·	
Section A. Officers, Directors, Trustees, Key Employees, and Highest Compens	ated Employees	
1 a Complete this table for all persons required to be listed. Report compensation for the calendar year endir organization's tax year.	ng with or within the	
• List all of the organization's current officers, directors, trustees (whether individuals or organiz compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.	ations), regardless of amount of	

• List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

			(C)								
	(A) Name and title	(B) Average hours	Pos thar is	Position (do not check more than one box, unless person is both an officer and a director/trustee)		(D) Reportable compensation from	(E) Reportable compensation from	(F) Estimated amount of other			
		per week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	relatéd organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1)	KERRY CARANCI	40									
	CEO	0			Х				132,558.	0.	9,426.
_(2)	RAIANN WILSON	<u>40</u>									
	CFO	0			Х				102,055.	0.	14,491.
(3)	MARK_CLUREDIRECTOR	$-\frac{1}{0}$	х						0.	0.	0.
_(4)	BILL CORNELIUS	$-\frac{1}{0}$	Х						0.	0.	0.
(5)	CHERYL FORBES	1									
	DIRECTOR	0	Х						0.	0.	0.
(6)	DAN GHIDINELLI	$-\frac{1}{0}$	х						0.	0.	0.
(7)	SUE LANG	1									
	DIRECTOR	0	Х						0.	0.	0.
(8)	JAKE MANGAS	1									
	DIRECTOR	0	Х						0.	0.	0.
(9)	BRIAN MEEK	1									
	DIRECTOR	0	Х						0.	0.	0.
(10)	SUSIE REEDER	1									_
	DIRECTOR	0	Х						0.	0.	0.
(11)	BRIAN SEAMANS	1									_
	DIRECTOR	0	Х						0.	0.	0.
(12)	JESSIE SHIELDS	1									
	DIRECTOR	0	Х						0.	0.	0.
(13)	LUKE MINER	1									
	DIRECTOR	0	Х						0.	0.	0.
(14)	RYAN_DENHAM	2					T				
	CHAIR	0	Х		Х				0.	0.	0.
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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
	(B)			(C	•					
(A) Name and title	Average hours per week	box	, unles	ss pe	erson direct	e than or is both or/truste	an e)	(D) Reportable compensation from	(E) Reportable compensation from	(F) Estimated amount of other
	(list any hours for related organiza - tions below dotted	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
	line)	e	36			sated				
(15) PATRICIA BERGMAN	1									
VICE CHAIR	0	Х		Х				0.	0.	0.
(16) FORREST WILDER	1_									
TREASURER	0	Х		Х				0.	0.	0.
(17) TERRY TAFORO	1	·v		v				0	0	0
SECRETARY (18) JON HALFHIDE	1	Х		Х				0.	0.	0.
PAST CHAIR	<u>+</u>	Х						0.	0.	0.
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
1 b Subtotal c Total from continuation sheets to Part VII, Section								234,613.	0.	23,917.
d Total (add lines 1b and 1c)								0. 234,613.	0.	0. 23,917.
2 Total number of individuals (including but not limited							ed i			
from the organization > 2				,				. ,		
										Yes No
3 Did the organization list any former officer, direct on line 1a? If 'Yes,' complete Schedule J for such										3 X
4 For any individual listed on line 1a, is the sum of the organization and related organizations greate such individual	r than \$1	50,00) ?'OC	lf 'Y	∕es,	' comp	olet	e Schedule J for		4 X
5 Did any person listed on line 1a receive or accrue for services rendered to the organization? If 'Yes	e comper <i>,' comple</i>	nsatio ete So	on fro chedu	om a ule	any <i>J fo</i>	unrela r such	ateo 1 pe	d organization or erson	individual	. 5 X
Section B. Independent Contractors										
 Complete this table for your five highest compensation from the organization. Report compensation 										
(A) Name and business addr					<u> </u>			(B) Description		(C) Compensation
							-			
2 Total number of independent contractors (including b \$100.000 of compensation from the organization		ited to	o thos	se li	isteo	above	e) v	who received more	than	

Form 990 (2020) COMMUNITY FOUNDATION OF THE NORTH STATE

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII.....

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							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
nts nts	1	a Federated campaig	jns .		1 a					
ons, Gifts, Grants Similar Amounts		b Membership dues.			1 b					
s, C		c Fundraising events			1 c					
ar J		d Related organization	ons .		1 d					
s, (imil		e Government grants (con			1 e					
r Si		f All other contributions, o			14	C 0 4 0 0 7 0				
but the		similar amounts not incl q Noncash contributions in			1 f	6,240,370.				
Contributions, Gifts, Grants and Other Similar Amounts		lines 1a-1f.			1 g					
		h Total. Add lines 1a	-1f .				6,240,370.			
Program Service Revenue					_	Business Code				
ver	2	a <u>ADMINISTRAT</u>	[<u>VE</u>	<u>FEES</u>		900099	615,560.	615,560.		
Å		b <u>OTHER_FEES</u>				900099	2,000.	2,000.		
vice		с								
Ser		d								
am		e								
oĝr		f All other program s								
P.		g Total. Add lines 2a					617,560.			
	3		inclu	uding divide	ends, i	nterest, and				COE 045
		other similar amou Income from inves					685,947.			685,947.
	4				•					
	5	Royalties		(i) R		(ii) Personal				
	6	a Gross rents	6a		501					
		b Less: rental expenses	6b							
		c Rental income or (loss)								
		d Net rental income or (loss)								
		(i) Securitie				(ii) Other				
	7	7 a Gross amount from								
		sales of assets other than inventory 7a 9,814,03		,034	•					
		b Less: cost or other basis and sales expenses	7h	8,963,	715					
		c Gain or (loss).	7c		, <u>715</u> , 319					
		d Net gain or (loss).					850,319.	850,319.		
					· · · · · ·		030,319.	030,319.		
an	8	a Gross income from fund (not including \$	raisin	ig events						
ver		of contributions reported	l on l	ine 1c).						
Re		See Part IV, line 18		-	8	a				
Other Reven		b Less: direct expense			8					
H		c Net income or (los			ising e	events ►				
•		a Gross income from gam			Ē					
	5	See Part IV, line 19			9	a				
		b Less: direct expense	ses.		9	b				
		c Net income or (los	s) fro	om gamin	g activ	vities ►				
	10	a Gross sales of inventory	less							
		returns and allowances.			10	a				
		b Less: cost of goods	s sol	ld	10	b				
		c Net income or (los	s) fro	om sales (of inve	entory ►				
ম		b Less: cost of goods c Net income or (loss a <u>CHANGE IN VALU</u> b <u>GAIN ON INSURA</u> c d All other revenue.				Business Code				
Miscellaneous Revenue	11	a <u>CHANGE IN VALU</u>	E_ <u>R</u> E	EMAIN TR		900099	150,394.	150,394.		
an		b GAIN ON INSURAL	N <u>C</u> E	PROCEED		900099	1,705.	1,705.		
		с			[
S R		d All other revenue.			· · · · [
Σ		e Total. Add lines 11	a-11	ld			152,099.			
		Total revenue. See	inel	tructions		►	8,546,295.	1,619,978.	0	. 685,947.

Form 990 (2020) COMMUNITY FOUNDATION OF THE NORTH STATE

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-	Part IX Statement of Functional Expenses									
Sec	tion 501(c)(3) and 501(c)(4) organizations must con				T					
	Check if Schedule O contains a									
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	8,136,866.	8,136,866.							
2	Grants and other assistance to domestic individuals. See Part IV, line 22	303,942.	303,942.							
3	Grants and other assistance to foreign organizations, foreign governments, and for- eign individuals. See Part IV, lines 15 and 16									
4	Benefits paid to or for members									
5	Compensation of current officers, directors, trustees, and key employees	238,413.	61,371.	63,138.	113,904.					
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)		0.							
7	Other salaries and wages	0.	152,961.	0. 44,146.	0. 88,136.					
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	205,245.	132,901.	44,140.	00,130.					
9	Other employee benefits	60,326.	22,924.	13,271.	24,131.					
10	Payroll taxes	41,780.	15,876.	9,192.	16,712.					
11	Fees for services (nonemployees):	11,700.	10,010.	57152.	10,112.					
ä	Management									
ł) Legal									
Ċ	c Accounting									
	Lobbying									
e	e Professional fundraising services. See Part IV, line 17									
	Investment management fees									
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.)	16,401.	3,725.	8,951.	3,725.					
12	Advertising and promotion.	29,846.	8,943.	2,642.	18,261.					
13	Office expenses	32,718.	13,469.	8,037.	11,212.					
14	Information technology									
15	Royalties									
16		135,690.	51,563.	29,852.	54,275.					
17	Travel.	8,808.	3,523.	3,523.	1,762.					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials									
19	····· ··· · · · · · · · · · · · · · ·									
20										
21	Payments to affiliates Depreciation, depletion, and amortization	10 000	4 074	2 . 0.0.2	F 101					
22 23		<u>12,828.</u> 15,327.	4,874. 3,832.	2,823.	<u>5,131.</u> 3,832.					
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.).	13,327.	5,052.	7,005.	3,032.					
ć	CONTRACT SERVICES	53,500.	11,650.	13,950.	27,900.					
	• TAXES_AND_LEGAL_FEES	16,481.	6,005.	3,755.	6,721.					
	POSTAGE AND SHIPPING	3,519.	924.	865.	1,730.					
	PRINTING AND PUBLICATIONS	1,794.	854.	348.	592.					
e	All other expenses	2,466.	1,685.	781.						
25	Total functional expenses. Add lines 1 through 24e	9,395,948.	8,804,987.	212,937.	378,024.					
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720)									
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Form 990 (2020) C	COMMUNITY	FOUNDATION	OF	THE	NORTH	STATE
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Part X

Balance Sheet

~ ~	0040076	
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Check if Schedule O contains a response or note to any line in this Part X (B) End of year (A) Beginning of year Cash – non-interest-bearing. 1 1 Savings and temporary cash investments..... 2,705,658 2 4,303,407. 2 Pledges and grants receivable, net. 3 3 1,117,361 68,156. Accounts receivable. net 4 4 Loans and other receivables from any current or former officer, director, 5 5 Loans and other receivables from other disqualified persons (as defined under 6 section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 6 7 Notes and loans receivable, net. 7 188,270 214,364 Inventories for sale or use..... 8 Assets Prepaid expenses and deferred charges..... 9 9 **10a** Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D..... 10 a 121,309 **b** Less: accumulated depreciation..... 10b 85,949. 10 c 36,570. 35,360. 32,013,004. Investments – publicly traded securities. 28,210,944. 11 11 12 Investments – other securities. See Part IV, line 11..... 12 13 Investments – program-related. See Part IV, line 11..... 13 14 14 Intangible assets..... 15 Other assets. See Part IV, line 11..... 1,000,151 1,154,703. 15 16 37,762,900. 33,285,048. 16 Total assets. Add lines 1 through 15 (must equal line 33).... 32,801 2,899 17 Accounts payable and accrued expenses 17 18 18 Grants payable 622,719. 752,372 19 Deferred revenue 19 127,255. 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D..... 21 Liabilities 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 Secured mortgages and notes payable to unrelated third parties 23 23 Unsecured notes and loans payable to unrelated third parties..... 24 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 25 67,774 25 55,606. 26 Total liabilities. Add lines 17 through 25..... 723,294 26 938,132. Organizations that follow FASB ASC 958, check here > Х Fund Balances and complete lines 27, 28, 32, and 33. Net assets without donor restrictions 27 1,737,650. 27 2,167,338. Net assets with donor restrictions..... 28 28 30,824,104 34,657,430. Organizations that do not follow FASB ASC 958, check here > and complete lines 29 through 33. 5 Capital stock or trust principal, or current funds..... 29 29 Net Assets Paid-in or capital surplus, or land, building, or equipment fund..... 30 30 Retained earnings, endowment, accumulated income, or other funds..... 31 31 32 Total net assets or fund balances..... 32 32,561,754 36,824,768. Total liabilities and net assets/fund balances..... 37,7<u>62,900</u>. 33 33,285,048. 33 BAA TEEA0111L 10/07/20 Form 990 (2020)

Forn	n 990 (2020) COMMUNITY FOUNDATION OF THE NORTH STATE 68-	0242276		Pa	age 12
Par	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI.				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	8,5	46,2	295.
2	Total expenses (must equal Part IX, column (A), line 25)	2		95,9	
3	Revenue less expenses. Subtract line 2 from line 1	3		-	653.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	32,5		
5	Net unrealized gains (losses) on investments	5			667.
6	Donated services and use of facilities	6		/	
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O).	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	36,8	24,7	768.
Par	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.				
2 a	a Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis	ed on a			
ŀ	b Were the organization's financial statements audited by an independent accountant?		2 b	Х	
-	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separa basis, consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis				
C	c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit review, or compilation of its financial statements and selection of an independent accountant?	,	2 c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.				
3a	a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a		Х
k	b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3 b		
BAA	TEEA0112L 10/19/20		Form	990	(2020)

SCH	EDU	LE /	4
(Form	990 c	or 99	0-EZ

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

OMB No. 1545-0047 2020

to www.irs.	gov/Form990 fc	or instructions	and the	latest information	ation.
	to www.irs.	to www.irs.gov/Form990 fo	to www.irs.gov/Form990 for instructions	to www.irs.gov/Form990 for instructions and the	to www.irs.gov/Form990 for instructions and the latest information

Name o	ame of the organization Employer identification number											
COM	MU	NITY FOUNDATION OF	THE NORTH STA	ATE			68-024227	6				
Part		Reason for Public Cha						tions.				
The o	rga	nization is not a private found	lation because it is: ((For lines 1 through 12,	check o	nly one	box.)					
1		A church, convention of church	,		•		i).					
2		A school described in section 1	170(b)(1)(A)(ii). (Attach	Schedule E (Form 990 or	990-EZ)	.)						
3		A hospital or a cooperative h										
4		A medical research organiza	tion operated in conj	unction with a hospital of	describe	d in sec	tion 170(b)(1)(A)(iii). E	nter the hospital's				
		name, city, and state:										
5		An organization operated for section 170(b)(1)(A)(iv). (Co	the benefit of a colle mplete Part II.)	ege or university owned	or operation	ated by	a governmental unit de	scribed in				
6		A federal, state, or local gov	ernment or governme	ental unit described in s	ection 1	70(b)(1)	(A)(v).					
7	7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)											
8												
9	Γ	An agricultural research organi				onjunctio	on with a land-grant colle	qe				
-		or university or a non-land-gramuniversity:										
10		An organization that normall from activities related to its investment income and unre June 30, 1975. See section	exempt functions, sub lated business taxabl	bject to certain exceptio le income (less section	ns; and	(2) no r	nore than 33-1/3% of it	s support from gross				
11		An organization organized ar	nd operated exclusive	ely to test for public safe	ety. See	section	i 509(a)(4).					
12		An organization organized an or more publicly supported o lines 12a through 12d that de	rganizations describe	ed in section 509(a)(1) o	or sectio	n 509(a))(2). See section 509(a)	It the purposes of one (3). Check the box in				
а		Type I. A supporting organization organization (s) the power to re complete Part IV, Sections A	on operated, supervise gularly appoint or elec A and B.	ed, or controlled by its sup t a majority of the directo	oported o rs or trus	rganizati tees of t	ion(s), typically by giving he supporting organization	the supported on. You must				
b		Type II. A supporting organiz management of the supporting must complete Part IV, Sect	organization vested in	controlled in connection the same persons that c	with its ontrol or	support manage	ed organization(s), by the supported organization	having control or on(s). You				
С		Type III functionally integrated organization(s) (see instructi	. A supporting organiza	tion operated in connectio	n with, ar A. D. an	nd functio	onally integrated with, its	supported				
d		Type III non-functionally integ functionally integrated. The c instructions). You must com	organization generally	v must satisfy a distribu	nnection tion requ	with its s uiremen	supported organization(s) t and an attentiveness	that is not requirement (see				
е		Check this box if the organiz	ation received a writt	ten determination from		that it is	a Type I, Type II, Type	e III functionally				
	-	integrated, or Type III non-fu										
		nter the number of supported over the following information	U U									
<u> </u>		ame of supported organization			6.3.1		(v) Amount of monetary	(vi) Amount of other				
(1) 140			(described on lines 1-10 above (see instructions))	organizat in your g docur	overning	support (see instructions)	support (see instructions)				
					Yes	No						
(A)												
(B)												
(C)												
(D)												
(E)												
Total												
	Fo	r Paperwork Reduction Act N	otice see the Instrum	tions for Form 990 or 9	90-F7		Schedule A (For	m 990 or 990-F7) 2020				

Schedule A (Form 990 or 990-EZ) 2020 COMMUNITY FOUNDATION OF THE NORTH STATE 68-0242276

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

	ndar year (or fiscal year nning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.)	3,898,264.	3,328,176.	7,232,063.	5,050,453.	6,240,370.	25,749,326.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	3,898,264.	3,328,176.	7,232,063.	5,050,453.	6,240,370.	25,749,326.
	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						1,277,250.
6	Public support. Subtract line 5 from line 4						24,472,076.
Sec	tion B. Total Support				•		
	ndar year (or fiscal year nning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4	3,898,264.	3,328,176.	7,232,063.	5,050,453.	6,240,370.	25,749,326.
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	512,813.	697,421.	934,905.	837,702.	820,395.	3,803,236.
	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
11	Total support. Add lines 7 through 10						29,552,562.
12	Gross receipts from related activ	vities, etc. (see ins	structions)			12	0.
13	First 5 years. If the Form 990 is organization, check this box and						►
	tion C. Computation of Pu						
	Public support percentage for 20						82.81%
15	Public support percentage from	2019 Schedule A,	Part II, line 14			15	65.98%
16a	33-1/3% support test-2020. If t and stop here. The organization	he organization di qualifies as a pul	id not check the b plicly supported o	ox on line 13, an rganization	d line 14 is 33-1/3	3% or more, checl	κ this box ·····► Χ
b	33-1/3% support test-2019. If the and stop here. The organization	ne organization die i qualifies as a pu	d not check a box blicly supported o	on line 13 or 16a	a, and line 15 is 3	3-1/3% or more, o	check this box ►
17a	10%-facts-and-circumstances te or more, and if the organization the organization meets the facts	meets the facts-a	nd-circumstances	s test, check this I	box and stop here	. Explain in Part	VI how
	10%-facts-and-circumstances te or more, and if the organization organization meets the 'facts-an	meets the facts-a d-circumstances	nd-circumstances test. The organiza	test, check this lation qualifies as	box and stop here a publicly support	e. Explain in Part ed organization.	VI how the
18	Private foundation. If the organi	zation did not che	ck a box on line	13, 16a, 16b, 17a	, or 1/b, check th	is box and see ins	structions 🕨
BAA	-				Sc	hedule A (Form 9	90 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020

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Schedule A (Form 990 or 990-EZ) 2020 COMMUNITY FOUNDATION OF THE NORTH STATE 68-0242276

Part III

Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) D. J. I

Sec	tion A. Public Support							
-	lar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020		(f) Total
1	Gifts, grants, contributions, and membership fees							
	received. (Do not include any 'unusual grants.')							
2	Gross receipts from admissions,							
	merchandise sold or services performed, or facilities							
	furnished in any activity that is							
	related to the organization's tax-exempt purpose							
3	Gross receipts from activities							
_	that are not an unrelated trade or business under section 513.							
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
5	The value of services or facilities furnished by a governmental unit to the organization without charge							
6	Total. Add lines 1 through 5							
	Amounts included on lines 1, 2, and 3 received from disqualified persons							
b	Amounts included on lines 2							
	and 3 received from other than disqualified persons that							
	exceed the greater of \$5,000 or							
	1% of the amount on line 13 for the year.							
с	Add lines 7a and 7b							
8	Public support. (Subtract line							
<u>C</u>	7c from line 6.).							
	tion B. Total Support	(-) 0016	(1) 0017	(-) 0010	(-1) 0010	(-) 0000		(0 T = + = 1
	dar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020		(f) Total
	Amounts from line 6 Gross income from interest, dividends,							
Tua	payments received on securities loans, rents, royalties, and income from similar sources							
b	Unrelated business taxable							
	income (less section 511 taxes) from businesses							
	acquired after June 30, 1975							
С	Add lines 10a and 10b							
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on							
12	Other income. Do not include							
	gain or loss from the sale of capital assets (Explain in Part VI.)							
13	Total support. (Add lines 9, 10c, 11, and 12.).							
14	First 5 years. If the Form 990 is organization, check this box and	for the organizati	on's first, second,	third, fourth, or f	ifth tax year as a	section 501(c)(3)	►□
Sec	tion C. Computation of Pu							
15	Public support percentage for 20)20 (line 8, colum	in (f), divided by li	ne 13, column (f))		15	00
16	Public support percentage from	2019 Schedule A	, Part III, line 15				16	olo
Sec	tion D. Computation of Inv	estment Inco	me Percentage	9				
17	Investment income percentage f	for 2020 (line 10c	, column (f), divide	ed by line 13, col	umn (f))		17	0/0
18	Investment income percentage f						18	00
19a	33-1/3% support tests -2020. If	the organization of	did not check the l	box on line 14, ar	nd line 15 is more	than 33-1/39	, and li	ine 17 ►
h	is not more than 33-1/3%, check 33-1/3% support tests-2019. If		• •	•		-		
5	line 18 is not more than 33-1/3%							
20	Private foundation. If the organi	zation did not che	eck a box on line	14, 19a, or 19b, c	heck this box and	d see instructi	ons	► 🗖
BAA			TEEA0403L	09/14/20	Sc	hedule A (Fo	rm 990	or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020	COMMUNITY	FOUNDATION	OF	THE	NORTH	STATE	68-0242276	Page 4
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 Part IV
 Supporting Organizations

 (Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
			res	NO
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section			
	509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
_		_		
38	a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below.	3a		
1	Did the organization confirm that each supported organization gualified under section 501(c)(4), (5), or (6) and			
-	satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination.	3b		
	C Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B)			
	purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use.	3c		
4	a Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
I	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
(c Did the organization support any foreign supported organization that does not have an IRS determination under			
	sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5	a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines			
50	5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the			
	supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was			
	accomplished (such as by amendment to the organizing document).	5a		
I	b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
(c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one			
	or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If 'Yes,' provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor			
	(as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ</i>).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,'			
-	complete Part I of Schedule L (Form 990 or 990-EZ).	8		
98	a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))?			
	If 'Yes,' provide detail in Part VI.	9a		
I	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in Part VI.	9b		
		30		
(c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI.	9c		
10a	a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If 'Yes</i> ,'			
	answer line 10b below.	1 0 a		
I	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.).	1 0 b		

Schedule A (Form 990 or 990-EZ) 2020 COMMUNITY FOUNDATION OF THE NORTH STATE 68-0242276 Page 5 Part IV Supporting Organizations (continued) Yes No 11 Has the organization accepted a gift or contribution from any of the following persons? Yes No

a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below	Ι,
the governing body of a supported organization?	

b A family member of a person described in line 11a above?

c A 35% controlled entity of a person described in line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in Part VI.

Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If 'No,' describe in **Part VI** how the supported organization (s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If 'Yes,' explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

 1

Section D. All Type III Supporting Organizations

	1		
of the organization's officers, directors, or trustees either (i) appointed or elected by the supported or (ii) serving on the governing body of a supported organization? <i>If 'No.' explain in Part VI how</i>			
ration maintained a close and continuous working relationship with the supported organization(s).	2		
e organization's investment policies and in directing the use of the organization's income or assets at			
5 5 11 5 1 5	3		
	ganization provide to each of its supported organizations, by the last day of the firth month of the on's tax year, (i) a written notice describing the type and amount of support provided during the prior tax copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the on's governing documents in effect on the date of notification, to the extent not previously provided? of the organization's officers, directors, or trustees either (i) appointed or elected by the supported on(s) or (ii) serving on the governing body of a supported organization? <i>If 'No</i> ,' <i>explain in Part VI how zation maintained a close and continuous working relationship with the supported organization(s).</i> of the relationship described in line 2, above, did the organization's supported organizations have a significant e organization's investment policies and in directing the use of the organization's income or assets at luring the tax year? <i>If 'Yes,' describe in Part VI the role the organization's supported organizations played ard.</i>	 on's tax year, (i) a written notice describing the type and amount of support provided during the prior tax is copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the on's governing documents in effect on the date of notification, to the extent not previously provided? of the organization's officers, directors, or trustees either (i) appointed or elected by the supported on (ii) serving on the governing body of a supported organization? <i>If 'No,' explain in Part VI how zation maintained a close and continuous working relationship with the supported organization(s).</i> of the relationship described in line 2, above, did the organization's supported organization's income or assets at luring the tax year? <i>If 'Yes,' describe in Part VI the role the organization's supported organizations played</i> 	 on's tax year, (i) a written notice describing the type and amount of support provided during the prior tax is copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the on's governing documents in effect on the date of notification, to the extent not previously provided? of the organization's officers, directors, or trustees either (i) appointed or elected by the supported on (ii) serving on the governing body of a supported organization? <i>If 'No,' explain in Part VI how zation maintained a close and continuous working relationship with the supported organization(s).</i> of the relationship described in line 2, above, did the organization's supported organization's income or assets at luring the tax year? <i>If 'Yes,' describe in Part VI the role the organization's supported organizations played</i>

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
 - a The organization satisfied the Activities Test. Complete line 2 below.
 - **b** The organization is the parent of each of its supported organizations. *Complete line 3 below.*
 - c The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).

2 Activities Test. Answer lines 2a and 2b below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If 'Yes' or 'No,' provide details in Part VI.*
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in **Part VI** the role played by the organization in this regard.

11a

11b 11c

1

2

Yes

Yes

Yes

2a

2b

3a

3h

No

No

No

Schedule A (Form 990 or 990-EZ) 2020 COMMUNITY FOUNDATION OF THE NOR			42276 Page 6
Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizat	ions	
1 Check here if the organization satisfied the Integral Part Test as a qualifying trus instructions. All other Type III non-functionally integrated supporting organization	t on No ns mus	ov. 20, 1970 (explain ir st complete Sections A	Part VI). See through E.
Section A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C – Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020 COMMUNITY FOUNDATION OF THE NORTH STATE 68-0242276 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

1 0					
Sec	tion D – Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exempt pu	1			
2	Amounts paid to perform activity that directly furthers exempt purposes in excess of income from activity	IS,	2		
3	Administrative expenses paid to accomplish exempt purposes of su	upported organizations		3	
4	Amounts paid to acquire exempt-use assets	11 5		4	
5	Qualified set-aside amounts (prior IRS approval required – provide	e details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the organizati in Part VI). See instructions.	on is responsive (provide	edetails	8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
	tion E – Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributi Pre-2020	ons	(iii) Distributable Amount for 2020
	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required – <i>explain in Part VI</i>). See instructions.				
3	Excess distributions carryover, if any, to 2020				
a	From 2015				
Ł	PFrom 2016				
	From 2017				
C	From 2018				
e	e From 2019				
	f Total of lines 3a through 3e				
ç	Applied to underdistributions of prior years				
ŀ	Applied to 2020 distributable amount				
	Carryover from 2015 not applied (see instructions)				
	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D, line 7: \$				
a	Applied to underdistributions of prior years				
-	Applied to 2020 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j and 4c.				
8	Breakdown of line 7:				
a	Excess from 2016				
_	• Excess from 2017				
	Excess from 2018				
-	Excess from 2019				
	Excess from 2020				

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Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 99	90 or 990-EZ) 2020	COMMUNITY	FOUNDATION	OF THE	NORTH	STATE	68-0242276	Page 8
Part VI	Supplemental Inf	formation. Prov	vide the explanatio	ns required	by Part II	, line 10; P	art II, line 17a or 17b; Part	
	III, line 12; Part IV, Se	ection A, lines 1, 2	, 3b, 3c, 4b, 4c, 5a	, 6, 9a, 9b, '	9c, 11a, 11	b, and 110	; Part IV, Section	
	B, lines 1 and 2; Part	IV, Section C, line	1; Part IV, Section	D, lines 2	and 3; Par	t ÍV, Sectio	n E, lines 1c, 2a, 2b,	
	3a, and 3b; Part V, lin	e 1; Part V, Section	n B, line 1e; Part V	, Section D	, lines 5, 6	5, and 8; ar	nd Part V, Section E,	
	lines 2, 5, and 6. Also	complete this par	t for any additional	Í informatio	n. (See ins	structions.))	

	HEDULE D		plemental Financial Statements				o. 1545-0047
(F0	orm 990)	► Complet Part IV, line 6	te if the organization answered 'Yes' on Form § 5, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, o	990, r 12b.		20	J20
	rtment of the Treasury nal Revenue Service	► Go to <i>www.irs</i>	 Attach to Form 990. gov/Form990 for instructions and the latest in 	formation.		Open Inspe	to Public ction
Nam	e of the organization				Employer i	dentification	number
CO		DATION OF THE NORT	н стате		68-024	12276	
Pa	rt I Organizat	tions Maintaining Donc	or Advised Funds or Other Similar Fur	nds or Acc		12270	
_	Complete	if the organization ans	wered 'Yes' on Form 990, Part IV, line	6.			
1	Total number at a	end of year	(a) Donor advised funds	(b) F	unds and	other acco	ounts 32
2		ntributions to (during year).	3,379,478.				347,546.
3		ants from (during year)	· · · · ·				507,190.
4	Aggregate value	at end of year					556,395.
5	Did the organizati are the organizati	ion inform all donors and dor ion's property, subject to the	nor advisors in writing that the assets held in do organization's exclusive legal control?	onor advised	funds ·····Σ	〈 Yes	No
6	for charitable pur	poses and not for the benefit	rs, and donor advisors in writing that grant fund t of the donor or donor advisor, or for any other	purpose con	iferring	Yes	□ No
Pa		tion Easements.				1 105	
i u	Complete	if the organization ans	wered 'Yes' on Form 990, Part IV, line	7.			
1			y the organization (check all that apply).				
		of land for public use (for exam natural habitat		on of a histor	5 1		
		of open space	Preservati	on of a certif	ied histori	c structure	3
2			neld a qualified conservation contribution in the form	m of a conserv	vation ease	ement on th	he
_	last day of the tax						
	Tatal successions of a				leld at the	End of th	e Tax Year
			ments.				
	-	-	fied historic structure included in (a)				
			n (c) acquired after 7/25/06, and not on a histo	_			
	structure listed in	the National Register		2d			
3	Number of conserv tax year ►	vation easements modified, trar	nsferred, released, extinguished, or terminated by t	he organizatio	n during th	ie	
4	Number of states w	where property subject to conse	ervation easement is located ►	_			
5			garding the periodic monitoring, inspection, ha	ndling of viola	ations,	Yes	
6			nts it holds?	nservation eas			ear No
7	Amount of expense ►\$	es incurred in monitoring, inspe	ecting, handling of violations, and enforcing conser	vation easeme	ents during	the year	
8	Does each conse	rvation easement reported on (4)(4)(B)(ii)?	n line 2(d) above satisfy the requirements of se	ction 170(h)(4)(B)(i) Γ	Yes	No
9	In Part XIII, desci include, if applica conservation ease		oorts conservation easements in its revenue and to the organization's financial statements that o	d expense sta lescribes the	atement a organizat	nd balanc ion's acco	e sheet, and unting for
Ра	rt III Organizat Complete	tions Maintaining Colle if the organization ans	ctions of Art, Historical Treasures, or wered 'Yes' on Form 990, Part IV, line	Other Sim	nilar Ass	sets.	
1	historical treasure	es, or other similar assets he	r FASB ASC 958, not to report in its revenue st ld for public exhibition, education, or research i Il statements that describes these items.	atement and in furtherance	balance s of public	sheet work service, p	s of art, provide in
	following amount	s, or other similar assets held for s relating to these items:	r FASB ASC 958, to report in its revenue stater or public exhibition, education, or research in furthe	erance of publi	ic service,	et works of provide the	⁺art, ∋
			line 1				
っ			nistariaal toopurga, ar other similar opports for finan				
2	amounts required	I to be reported under FASB	nistorical treasures, or other similar assets for finar ASC 958 relating to these items: 1	iciai gain, prov	/ide the fol	lowing	

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2020

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Schedule D (Form 990) 2020 COMM	JNITY FOUNDATI	ON OF THE NOR	TH STATE	68-0242	276 Page 2
Part III Organizations Mainta	ining Collections	of Art, Historica	Treasures, or	Other Similar Asse	ets (continued)
3 Using the organization's acquisition items (check all that apply):	, accession, and other	records, check any of	the following that ma	ke significant use of its c	ollection
a Public exhibition		d Loan or exc	hange program		
b Scholarly research		e Other			
c Preservation for future gener	ations				
4 Provide a description of the organiz Part XIII.			-		
5 During the year, did the organiza to be sold to raise funds rather the	tion solicit or receive	donations of art, hist	orical treasures, or zation's collection?	other similar assets	Yes No
Part IV Escrow and Custodia					
line 9, or reported an	amount on Form	990, Part X, line	21.		in 550, i aicit,
1 a Is the organization an agent, trus	stee custodian or oth	er intermediary for co	ontributions or othe	r assets not included	
on Form 990, Part X?					Yes No
b If 'Yes,' explain the arrangement	in Part XIII and com	plete the following tal	ole:		
					Amount
c Beginning balance					
d Additions during the year					
e Distributions during the year f Ending balance					
2 a Did the organization include an a					Yes No
b If 'Yes,' explain the arrangement				-	
Part V Endowment Funds. C	omplete if the ord	anization answe	red 'Yes' on For	m 990. Part IV. lin	e 10.
	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1 a Beginning of year balance	22,940,587.	23,377,381.	23,367,555		19,601,940.
b Contributions	325,669.	327,913.	369,638		1,285,331.
c Net investment earnings, gains,			•		
and losses	6,261,641.	165,264.	1,078,499	. 1,386,683.	2,239,353.
d Grants or scholarships	641,648.	446,475.	1,033,218	. 1,084,603.	1,044,032.
e Other expenditures for facilities	100 075	117 400	405 002	72 070	E4 20C
and programs	123,975.	117,429.	405,093	73,970.	54,296.
f Administrative expenses g End of year balance	392,929. 28,369,345.	366,068. 22,940,587.	22 277 201	22 267 555	22 127 006
2 Provide the estimated percentage			23, 377, 381		22,137,086.
a Board designated or quasi-endowm	-	.00 %		5.	
b Permanent endowment ►	94.00%	.00			
c Term endowment ►	<u> </u>				
The percentages on lines 2a, 2b, and	nd 2c should equal 100	%.			
3 a Are there endowment funds not in t			d and administered	for the	
organization by:		iyanization that are ne			Yes No
(i) Unrelated organizations					3a(i) X
(ii) Related organizations					3a(ii) X
b If 'Yes' on line 3a(ii), are the rela	-	•			3b
4 Describe in Part XIII the intended		ation's endowment fu	nds. SEE PART	XIII	
Part VI Land, Buildings, and					
Complete if the organi	zation answered	'Yes' on Form 99	0, Part IV, line	11a. See Form 990), Part X, line 10.
Description of property	(in	or other basis (b vestment)	Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1 a Land					
b Buildings.					
c Leasehold improvements					
d Equipment			112,476.	77,116.	35,360.
e Other			8,833.	8,833.	0.
Total. Add lines 1a through 1e. (Colum	in (a) must equal Fori	m 990, Part X, colum	п (В), IIne IUc.)		<u>35,360.</u>
BAA				Schedu	le D (Form 990) 2020

Schedule D (Form 990) 2020 COMMUNITY FOUNDATI	ON OF THE NORT	H STATE	68-0242276	Page 3
Part VII Investments – Other Securities. Complete if the organization answered		N/A	Soo Form 990 Part	V line 12
(a) Description of security or category (including name of security)	(b) Book value		ation: Cost or end-of-year market	
(1) Financial derivatives.	(2) 2001 14140			Value
(2) Closely held equity interests.				
(3) Other				
(A)				
(B)				
(C)				
(C) (D) (E)				
(F)				
(<u>G)</u> (H)				
(I)				
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) ►				
Part VIII Investments – Program Related.		N/A		
Complete if the organization answered	'Yes' on Form 990), Part IV, line 11c.		
(a) Description of investment	(b) Book value	(c) Method of valuation	on: Cost or end-of-year ma	irket value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7) (8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.)►				
Part IX Other Assets.	N/A		0	
Complete if the organization answered	scription	, Part IV, line 11d.		X, IINE 15. ok value
(1)			(b) Doc	N Value
(2)				
(3)				
(4)				
(5) (6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, column (E	3) line 15.)		►	
Part X Other Liabilities.	anna 000 Dant IV line 1	La av 116 Cas Farma 000	Davit V. Lina OF	
Complete if the organization answered 'Yes' on Fo 1. (a) Descri	ption of liability	ie of 111. See Form 990,	(b) Boo	k value
(1) Federal income taxes				N Value
(2) PAYROLL ACCRUALS				55,606.
(3)				,
(4)				
(5)				
(6) (7)				
(8)				
(9)				
(10)				
(11)				
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)				55,606.
2. Liability for uncertain tax positions. In Part XIII, provide the text of the foo				
tax positions under FASB ASC 740. Check here if the text of the footnote has	peen provided in Part XIII		JEE FARL	АТТТ. V

Schedule D (Form 990) 2020 COMMUNITY FOUNDATION OF THE NORTH STATE	68-0242276	5 Page 4
Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per	Return.	
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total revenue, gains, and other support per audited financial statements	. 1 1	3,658,962.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments 2a 5,112,667	7.	
b Donated services and use of facilities		
c Recoveries of prior year grants 2c		
d Other (Describe in Part XIII.)		
e Add lines 2a through 2d	. 2e	5,112,667.
3 Subtract line 2e from line 1		8,546,295.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		_, ,
a Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b	. 4c	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	. 5	8,546,295.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per		
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total expenses and losses per audited financial statements	. 1	9,395,948.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a Donated services and use of facilities		
b Prior year adjustments		
c Other losses		
d Other (Describe in Part XIII.)		
e Add lines 2a through 2d	. 2e	
3 Subtract line 2e from line 1.		9,395,948.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		<u></u>
a Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b		
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	. 5	9,395,948.
Part XIII Supplemental Information.		

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUND

PART V, LINE 4- INTENDED USES FOR ENDOWMENT FUNDS

ENDOWMENTS ARE USED TO MAINTAIN LONG-TERM SUPPORT FOR THE DONOR'S FUNDS' SPECIFIED

PURPOSE

PART X - FASB ASC 740 FOOTNOTE

PART X- FIN 48 FOOTNOTE

THE FOUNDATION HAS RECEIVED TAX-EXEMPT STATUS UNDER SECTION 501(C) (3) OF THE

INTERNAL REVENUE CODE (IRC), AND SECTION 23701(D) OF THE CALIFORNIA REVENUE AND

BAA

Schedule D (Form 990) 2020

PART X - FASB ASC 740 FOOTNOTE (CONTINUED)

TAXATION CODE, AND HAS BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION UNDER SECTION 509(A) OF THE IRC. ACCORDINGLY, NO PROVISION FOR INCOME TAXES IS INCLUDED IN THE FINANCIAL STATEMENTS.

SCHEDULE I		G	rants and Ot	her Assistance	to Organizatior	IS,	L	OMB No. 1545-0047
(Form 990)		Gov	vernments, a	nd Individuals i	n the United St	ates		2020
Department of the Treesury		Comple	ete if the organizati	on answered 'Yes' on F ► Attach to Form 99	orm 990, Part IV, line 2 0.	21 or 22.		Open to Public
Department of the Treasury Internal Revenue Service			► Go to www.i	rs.gov/Form990 for the	latest information.			Inspection
Name of the organization							Employer identifi	
COMMUNITY FOUNI	DATION OF TH	E NORTH STATE					68-02422	76
Part I General In								
the selection criter	ria used to award th	he grants or assistand	ce?	assistance, the grantees		or assistance, and		Yes X No
				inds in the United States.				
Part II Grants and Form 990,				and Domestic Gov more than \$5,000. I				
1 (a) Name and address or gover	ess of organization nment	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) SEE DETAILED LIS	ST_ATTACHED							
<u>N/A</u>								SEE DETAILED
N/A, CA N/A				8,136,866.	0.			LIST ATTACHED
(2)								
(3)								
<u></u>								
(4)								
(5)								
(6)								
(6)								
(7)								
(8)								
• Estant 1		(2)						
				in the line 1 table				(
BAA For Paperwork Re								ر اule I (Form 990) 2020
DAA FUI FAPEIWURK RE	Suuction Act NOTICE	e, see uie illsuuciion	3 IOI FUIII 330.		IEEA3901L	07713/20	Sched	ane i (Fuill 330) 2020

Schedule | (Form 990) 2020 COMMUNITY FOUNDATION OF THE NORTH STATE

68-0242276

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered 'Yes' on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 SEE DETAILED LIST ATTACHED	218	303,942.			
2					
3					
4					
5					
6					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART IV - ADDITIONAL SUPPLEMENTAL INFORMATION

PART 1, LINE 2- PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS

THE FOUNDATION REQUIRES GRANT REPORTS FROM ALL GRANTEES FOR EACH GRANT AWARDED AND

CONDUCTS OCCASIONAL SITE VISITS TO ENSURE COMPLIANCE WITH GRANT CONTRACTS.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Name of the organization	Employer identification number
COMMUNITY FOUNDATION OF THE NORTH STATE	68-0242276

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

IVY B. HORR ENDOWED MEDICAL EDUCATION LOAN FUND- THIS PROGRAM PROVIDES LOW INTEREST LOANS TO STUDENTS FROM SHASTA, LASSEN, TRINITY, TEHAMA, MODOC, AND SISKIYOU COUNTIES PURSUING AN EDUCATION IN MEDICINE.

LEADERSHIP REDDING- THIS PROGRAM CONSISTS OF A ONE YEAR PROGRAM WITH DAY-LONG SESSIONS INTENDED TO PROVIDE ITS PARTICIPANTS WITH INFORMATION AND OPPORTUNITIES TO PROMOTE COMMUNITY INVOLVEMENT.

FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

AGT CPA'S AND ADVISORS PROVIDES A DRAFT IRS FORM 990, CALIFORNIA FORM 199 AND RRF-1, TO MANAGEMENT FOR REVIEW.

MANAGEMENT THEN FORWARDS THE DRAFT FORMS TO ALL BOARD MEMBERS FOR REVIEW AND COMMENT PRIOR TO THE DUE DATE OF NOVEMBER 15TH. THE IRS FORM 990 AND THE STATE OF CALIFORNIA FORMS 199 ARE FILED ELECTRONICALLY AND FORM RRF-1

IS FILED VIA CERTIFIED MAIL BY THE DUE DATE.

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS AN ANNUAL DISCLOSURE STATEMENT IS SIGNED BY BOARD MEMBERS AND STAFF, AND THEN THE BOARD REVIEWS THE STATEMENTS TO IDENTIFY ANY POTENTIAL CONFLICTS.

FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT THE EXECUTIVE COMMITTEE (BOARD CHAIR, PAST CHAIR, VICE CHAIR, SECRETARY AND TREASURER) SERVES AS THE COMPENSATION COMMITTEE (THE COMMITTEE). THE COMMITTEE MEETS ANNUALLY TO REVIEW THE CEO COMPENSATION OFFICERS AND DIRECTORS ARE NOT COMPENSATED OTHER THAN THE CEO AND CFO.

THE COMMITTEE REVIEWS LEAGUE OF CALIFORNIA COMMUNITY FOUNDATION'S WAGE SURVEY, THE

FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT (CON

DIRECTORS FOR A FULL VOTE.

FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

THE FOUNDATION POSTS THE INVESTMENT AND FUND MANAGEMENT, 990, AND ANNUAL AUDIT

INFORMATION ON THEIR WEBSITE AT CFNORTHSTATE.ORG. THE BYLAWS, ARTICLES OF

INCORPORATION AND FORM 1023 ARE MADE AVAILABLE UPON REQUEST.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered 'Yes' on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

68-0242276

Department of the Treasury Internal Revenue Service

Name of the organization COMMUNITY FOUNDATION OF THE NORTH STATE

Part I Identification of Disregarded Entities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded er	ntity	(b) Primary ad	ctivity	(c Legal dom or foreigr	c) icile (state i country)	(d) Total income		End-c	(e) f-year assets	s Direct contro entity		lling
<u>(1)</u>	 											
(2)												
<u>(3)</u>												
Part II Identification of Related Tax-Exempt On had one or more related tax-exempt orga	r ganizatio anization	o ns. Complete s during the ta	if the org ax year.	janization	answere	d 'Yes'	' on Form 99	0, Part	: IV, line 34,	becau	se it	
(a) Name, address, and EIN of related organization	Prim	(b) ary activity	Legal dom or foreigr	c) icile (state i country)	(d) Exempt sectio	Code on	(e) Public charity status (if section 501(c)(3))		(f) Direct controlling entity		controlled entity	
(1) SRC REAL ESTATE FOUNDATION 1335 ARBORETUM DRIVE, SUITE B REDDING, CA 96003 06-1797306 (2)	REAI	L ESTATE	(CA	5010	<u>C3</u>	12A		N/A		Yes	No X

Schedule R (Form 990) 2020 COMMUNITY FOUNDATION OF THE NORTH STATE

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controllin entity	excluded from under secti	elated, m tax ons	(f) are of total income	Sha end-o	g) are of of-year sets	(I Dispr tior alloca	naite	(i) Code V-UBI amount in bo 20 of Schedul K-1 (Form		ral or aging	(k) Percentage ownership
		country)		512-514)				Yes	No	1065)	Yes	No	
<u>(1)</u>														
(2)														
<u>(3)</u> 														
Part IV Identification of line 34, because	of Related Organ se it had one or	nizations more rela	Taxable as ated organi	s a Corporation	on or Trus d as a cor	t. Complete poration or	e if the o trust di	organizat uring the	ion a tax y	nswer ear.	red 'Yes' on	Form 9	90, Pa	rt IV,
(a) Name, address, and EIN (of related organizat	ion Prim	(b) ary activity	(c) Legal domicile (state or foreign country)	(d) Direct controllir entity	ng (C corp	(e) of entity o, S corp, trust)	(f) Share total ine	e of		(g) are of end-of- year assets	(h) Percentag ownership	e Sec contro	(i) 512(b)(13) olled entity?
					onity	0.							Ye	s No
<u>(1)</u>		 												
(2)														

(3)

(5)

(6) BAA

Part V Transactions With Related Organizations. Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations lis	ted in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1a		Х
b Gift, grant, or capital contribution to related organization(s)				Х	
c Gift, grant, or capital contribution from related organization(s)			1c		Х
d Loans or loan guarantees to or for related organization(s)			1d		Х
e Loans or loan guarantees by related organization(s)			1e		Х
f Dividends from related organization(s)			1f		Х
g Sale of assets to related organization(s)			-		Х
h Purchase of assets from related organization(s)			1h		Х
i Exchange of assets with related organization(s)					Х
j Lease of facilities, equipment, or other assets to related organization(s)			1j		Х
k Lease of facilities, equipment, or other assets from related organization(s)					Х
I Performance of services or membership or fundraising solicitations for related organization(s).			11		Х
m Performance of services or membership or fundraising solicitations by related organization(s)					Х
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)					Х
o Sharing of paid employees with related organization(s)			10		Х
p Reimbursement paid to related organization(s) for expenses					Х
q Reimbursement paid by related organization(s) for expenses.			1q		X
r Other transfer of cash or property to related organization(s).					Х
s Other transfer of cash or property from related organization(s)			1s		Х
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covere					
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	lethod of of amount	i) determ involv	iining ed
(1) SRC REAL ESTATE FOUNDATION	В	2,500.C	ASH		
(2)					
(3)					
· ·					
(4)					
<u>\'</u>					

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered 'Yes' on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	income (related, unre- lated, excluded	Are all sec 501(organiz	tion	(f) Share of total income	(g) Share of end-of-year assets	tior	h) ropor- nate itions?	K-1	(Gene mana parti) ral or aging ner?	(k) Percentage ownership
			from tax under sections 512-514)	Yes	No			Yes	No	(Form 1065)	Yes	No	+
(1)													
]												
	-												
]												
(3)													
	1												
(4)													
(5)													
	1												
(6)													
]												
]												
]												
(8)													
<u></u>	1												
	1												
										Sabadı			

BAA

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

TAXABLE		California Exempt Organizatio	n			FORM		
202		Annual Information Return				199		
			, and ending (mm/dd/yyyy) <u>6/30/</u>				
Corporation/Or	0					alifornia corporation number		
COMMUN Additional info		UNDATION OF THE NORTH STATE				682813		
Additional Info	mation. See					EIN 58-0242276		
Street address	s (suite or ro	om)				MB no.		
	RBOREI	UM DRIVE #STE B			-			
City REDDIN(G			State CA		ip code 96003		
Foreign countr				Foreign province/state/county	-	oreign postal code		
 B Amended C IRC Secti D Final info ● □ D Enter date E Check acc 1 □ 0 F Federal ra 4 x Ott G Is this a g H Is this org 	I return ion 4947(a)(ormation ret issolved e: (mm/dd/ counting me Cash 2 eturn filed? her 990 seri group filing ganization i	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	 not reported to the organization engravity of the organization of the organiz	tion have any changes to its g he FTB? See instructions R&TC Section 23701d, has the aged in political activities? on exempt under R&TC Sectio e gross receipts from ces	n 23701 \$ \$	• Yes X No • Yes X No g? • Yes X No • Yes X No		
Part I		te Part I unless not required to file this form. See Gene oss sales or receipts from other sources. From Side 2,		B and C.	1	11,269,640.		
		oss dues and assessments from members and affiliates			2	• •		
Receipts and	3 Gr	oss contributions, gifts, grants, and similar amounts rec	ceived	SEE SCH. B. •	3	6,240,370.		
Revenues		tal gross receipts for filing requirement test. Add line 1						
		is line must be completed. If the result is less than \$50		eral Information B	4	17,510,010.		
		st of goods sold		0.000 515				
		ost or other basis, and sales expenses of assets sold		8,963,715.	7	0.002.715		
		tal costs. Add line 5 and line 6						
		tal gross income. Subtract line 7 from line 4 tal expenses and disbursements. From Side 2, Part II,			8 9	8,546,295. 9,395,948.		
Expenses		ccess of receipts over expenses and disbursements. Sul			10	-849,653.		
		tal payments			11	010,000.		
	-	e tax. See General Information K.		•	12			
	-	syments balance. If line 11 is more than line 12, subtract		-	13			
Filing	14 Us	e tax balance. If line 12 is more than line 11, subtract I	ine 11 from line	• 12	14			
Fee	15 Pe	nalties and Interest. See General Information J.			15			
		lance due. Add line 12 and line 15. Then subtract line 11 from the resu			16	0.		
					-	•		
Sign Here	Signature of officer	alties of perjury, I declare that I have examined this return, including accord complete. Declaration of preparer (other than taxpayer) is based on all i Title		Date	(Telephone		
_	Preparer's		Date	Check if self-				
Paid Preparer's	signature	KRISTEL MAIKRANZ, CPA	I	employed		01429203 Firm's FEIN		
Use Only	Firm's nan (or yours,					-		
	self-emplo and addres	yed) <u>1726 COURT SI</u>				68-0146027 • Telephone		
		REDDING, CA 96001			-	(530) 241-3881		
	May the	e FTB discuss this return with the preparer shown above	e? See instruct	ions		X Yes No		

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COMMUNITY FOUNDATION OF THE NORTH STATE

Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts – complete Part II or furnish substitute information. Part II

-	rega	rdless of amount of gross receipts -	complete Part II or furnis	h substitute information.			
	1	Gross sales or receipts from all b	usiness activities. See	instructions	• • • • • • • • • • • • •	1	
	2	Interest			• • • • • • • • • • • • •	2	685,947.
	3	Dividends			•	3	Ţ
Receipts rom	4	Gross rents			•	4	
Other	5	Gross royalties			•	5	
ources	6	Gross amount received from sale	of assets (See Instruct	ions)	•	6	9,814,034.
	7	Other income. Attach schedule				7	769,659.
	8	Total gross sales or receipts from other so	ources. Add line 1 through line	7. Enter here and on Page 1,	Part I, line 1	8	11,269,640.
	9	Contributions, gifts, grants, and similar am	ounts paid. Attach schedule	SEE STA	ATEMENT 2 •	9	8,440,808.
	10	Disbursements to or for members				10	-,,
	11	Compensation of officers, director	rs, and trustees. Attach	schedule	•	11	238,413.
	12	Other salaries and wages			•	12	285,243.
xpenses	13	Interest			•	13	
nd)isburse-	14	Taxes			•	14	41,780.
nents	15	Rents			•	15	135,690.
	16	Depreciation and depletion (See i				16	12,828.
	17	Other expenses and disbursemen				17	241,186.
	18	Total expenses and disbursements. Add lin				18	9,395,948.
Schedule		Balance Sheet	Beginning of			of taxab	
ssets	-		(a)	(b)	(c)		(d)
			.,	2,705,658.		•	4,303,407.
2 Net acc	counts	receivable		1,117,361.		•	68,156.
3 Net not	tes rec	eivableST.4		214,364.		•	188,270.
						•	
5 Federa	l and s	state government obligations				•	
		n other bonds				•	
7 Investr	nents i	n stock STMT 5		28,210,944.		•	32,013,004.
8 Mortga	ge loa	ns				•	
9 Other i	nvestn	nents. Attach schedule				•	
10 a Deprec	iable a	issets	116,740.		121,3	09.	
b Less a	cumu	lated depreciation	80,170.	36 , 570.	85 , 9	49.	35,360.
						•	
12 Other a	issets.	Attach schedule		1,000,151.		•	1,154,703.
13 Total a	assets			33,285,048.			37,762,900.
iabilities a	and n	let worth					
14 Accour	ts pay	able		32,801.		•	2,899.
15 Contrib	utions	, gifts, or grants payable		622,719.		•	752,372.
16 Bonds	and no	otes payable				•	
17 Mortga	ges pa	ıyable				•	
18 Other I	iabiliti	es. Attach schedule		67,774.			182,861.
19 Capital	stock	or principal fund		32,561,754.		•	36,824,768.
20 Paid-in	or ca	pital surplus. Attach reconciliation				•	
		nings or income fund				•	
22 Total I	iabilit	ies and net worth		33,285,048.			37,762,900.
Schedule	e M-	 Reconciliation of income per I Do not complete this schedule if 			lace than \$50,000		
1 Notine	omo n	er books	4,128,566.		books this year not incl	udod	
		ne tax	7,120,000.		schedule SEE S		5,112,667.
		pital losses over capital gains		8 Deductions in this re		···· - E	5,112,007
		ecorded on books this year.		against book income	-		
		orded on books this year not deducted			d line 8		5,112,667.
5 Expens	03 100						
		. Attach schedule SEE S.T 8 🗨	134,448.	, 10 Net income per	return.		

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CALIFORNIA STATEMENTS

COMMUNITY FOUNDATION OF THE NORTH STATE

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GAIN ON INSURANCE PROCEED	\$ TOTAL <u>چ</u>	1,705. 617,560.
STATEMENT 2 FORM 199, PART II, LINE 9 CONTRIBUTIONS, GIFTS, GRANTS, A	ND SIMILAR AMOUNTS PAID	
CLASS OF ACTIVITY: AMOUNT GIVEN:	SEE DETAILED LIST ATTACHED	303,942.
DONEE'S NAME: DONEE'S STREET ADDRESS:	SEE DETAILED LIST ATTACHED N/A	
DONEE'S CITY, STATE, ZIP: AMOUNT GIVEN:	N/A, CA N/A	8,136,866.
	TOTAL	\$ 8,440,808.
CONTRACT SERVICES INSURANCE LEADERSHIP REDDING CLASS OFFICE EXPENSES OTHER EMPLOYEE BENEFIT OTHER FEES POSTAGE AND SHIPPING PRINTING AND PUBLICATIONS TAXES AND LEGAL FEES	TOTAL	\$ 29,846. 53,500. 15,327. 1,685. 32,718. 60,326. 16,401. 3,519. 1,794. 16,481. 8,808. 781. \$ 241,186.
STATEMENT 4 FORM 199, SCHEDULE L, LINE 3 NET NOTES RECEIVABLE OTHER NOTES AND LOANS OTHER LOANS	<u>BALANCE DUE</u> \$ 188,270.	DOUBTFUL ACCOUNTS ALLOWANCE \$ 0.
	TOTAL NET OTHER NOTES AND LOANS TOTAL NET RECEIVABLES	\$ 188,270. <u>\$ 188,270.</u>

CALIFORNIA STATEMENTS

COMMUNITY FOUNDATION OF THE NORTH STATE

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STATEMENT 5 FORM 199, SCHEDULE L, LINE 7 INVESTMENTS IN STOCKS LONG TERM INVESTMENTS	32,013,004. 32,013,004.
STATEMENT 6 FORM 199, SCHEDULE L, LINE 12 OTHER ASSETS BENEFICIAL INTEREST IN LIFE INSURANCE. BENEFICIAL INTEREST IN REMAINDER TRUST DEPOSITS PREPAID EXPENSES. TOTAL 3	9,314. 1,141,761. 378. 3,250. 1,154,703.
STATEMENT 7 FORM 199, SCHEDULE L, LINE 18 OTHER LIABILITIES DEFERRED REVENUE PAYROLL ACCRUALS TOTAL	127,255. 55,606. 182,861.
STATEMENT 8 FORM 199, SCHEDULE M-1, LINE 5 EXPENSES RECORDED ON BOOKS NOT DEDUCTED ON RETURN INVESTMENT EXPENSES	5 <u>134,448.</u> 5 <u>134,448.</u>
STATEMENT 9 FORM 199, SCHEDULE M-1, LINE 7 INCOME RECORDED ON BOOKS NOT ON RETURN NET UNREALIZED GAIN	5,112,667. 5,112,667.

STATE OF CALIFORNIA RRF-1 DEPARTMENT OF JUSTICE							
IN Car Desistry						Colu	
MAIL TO: Registry of Charitable Trusts P.O. Box 903447 Sacramento, CA 94203-4470 (916) 210-6400						Uniy)	OSPARTM.
STREET ADDRESS: Sections 12586 and 12587, California Government Code 1300 I Street 11 Cal. Code Regs. sections 301-306, 309, 311, and 312							
Sacramento, CA 95814 Failure to submit this report annually no later than four months and fifteen after the end of the (916) 210-6400 organization's accounting period may result in the loss of tax exemption and the assessment of a							
WEBSITE ADDRESS: minimum tax of \$800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.]
	Check if:						
COMMUNITY FOUNDATION OF THE NORTH STATE Name of Organization				Change of address			
List all DBAs and names the organization u		Amended report					
1335 ARBORETUM DRIVE	State Charity	State Charity Registration Number 81341					
Address (Number and Street) REDDING, CA 96003 City or Town, State and ZIP Code	Corporation or	Corporation or Organization No. 1682813					
530-244-1219 INFO@CFNORTHSTATE.ORG							
Telephone Number	E-mail Address Federal Employer ID No. <u>68-0242276</u>						
ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, 311, and 312) Make Check Payable to Department of Justice							
Gross Annual Revenue	Fee	Gross Annual Revenue Fee Gross Annual Revenue			Revenue	<u>F</u>	ee
Less than \$25,000	0 ¢25	Between \$100,001 and \$					150
Between \$25,000 and \$100,000	\$25	Between \$250,001 and \$	1 million \$75	Greater than \$			225 300
PART A – ACTIVITIES							
For your most recent full accounting period (beginning 7/01/20 ending 6/30/21) list:							
Gross Annual Revenue \$ 8,546,295. Noncash Contributions \$ 0. Total Assets \$ 37,762,900.							
Program Expenses \$ 8,804,987. Total Expenses \$ 9,395,948.							
PART B – STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT							
Note: All questions must be answered. If you answer "yes" to any of the questions below, you must attach a separate page providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required.						Yes	No
1 During this reporting period, w officer, director or trustee thereof,	vere there any o either directly o	contracts, loans, leases or other r with an entity in which a	financial transactions betwny such officer, director o	veen the organization r	ation and any Enarcial interest? 1	Х	
2 During this reporting period, was there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds?							Х
3 During this reporting period, were any organization funds used to pay any penalty, fine or judgment?							Х
4 During this reporting period, were the services of a commercial fundraiser, fundraising counsel for charitable purposes, or commercial coventurer used?							Х
5 During this reporting period, did the organization receive any governmental funding?							Х
6 During this reporting period, did the organization hold a raffle for charitable purposes?							Х
7 Does the organization conduct a vehicle donation program?							Х
8 Did the organization conduct an independent audit and prepare audited financial statements in accordance with generally accepted accounting principles for this reporting period?						Х	
9 At the end of this reporting period, did the organization hold restricted net assets, while reporting negative unrestricted net assets?							Х
I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, the content is true, correct and complete, and I am authorized to sign.							
		• *	5				
Signature of Authorized Agent	KER. Printed	RY CARANCI Name	CEO Title		Date		

CALIFORNIA STATEMENTS

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COMMUNITY FOUNDATION OF THE NORTH STATE

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STATEMENT 1 FORM RRF-1, PART B, LINE 1 FINANCIAL TRANSACTIONS

SALARIES AND WAGES WERE PAID TO THE CFO AND CEO WHO MEET THE DEFINITION OF "OFFICER" ON THE 990 PART VII.